



## Safety Leadership Toolkit: Precautionary Principle

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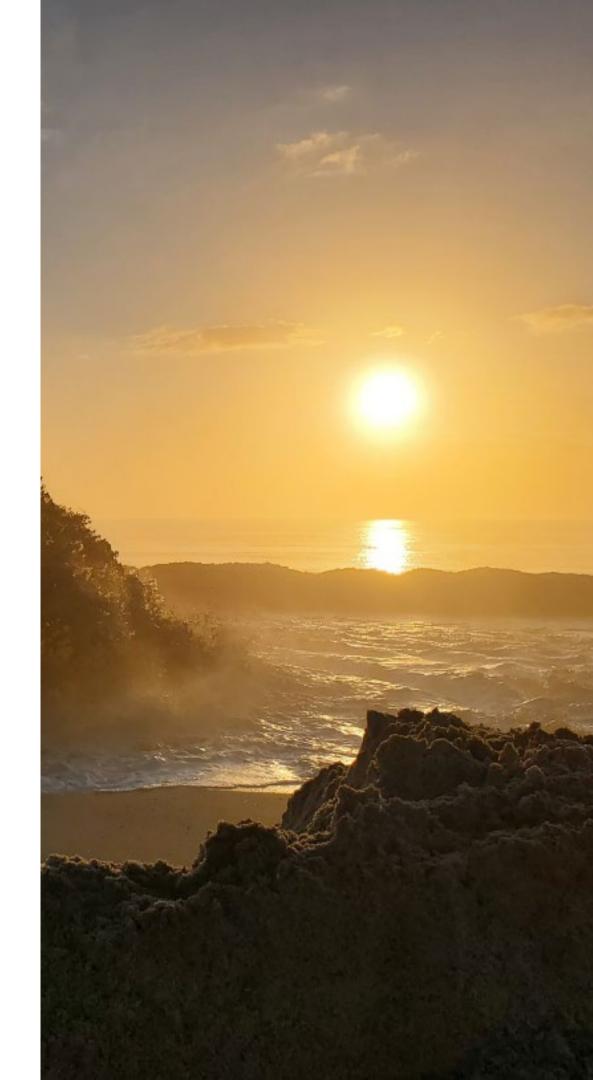
# Who We Are

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## Integral Model

Individual

### Internal

### External

## Consciousness

Worldviews
Values
Purpose
Knowledge

### **Behavior**

Habits
Skills
Communication
Health

#### Culture

Collective
Shared Values
Shared Purpose
Social Norms
History

### **Systems**

Structure Processes Agreements Metrics

- Most engineering paradigms emphasize *exterior* over *interior* models of understanding
- Consider common safety moments...
- Mindset leadership emphasizes interior to gain leverage on the exterior
- Safety moments as memes



# Precautionary Principle

Where there are threats of serious or irreversible damage, lack of full scientific certainty shall not be used as a reason for postponing cost-effective measures to prevent environmental degradation.

- United Nations Conference on Environment and Development (Rio Conference), 1992

# Precautionary Principle

When an activity raises threats of harm to human health or the environment, precautionary measures should be taken even if some cause and effect relationships are not fully established scientifically. In this context the proponent of an activity, rather than the public, should bear the burden of proof.

- Wingspread Conference on the Precautionary Principle, 1998

# Precautionary Principle

A strategy to cope with scientific uncertainties in the assessment and management of risks...

It is about wisdom of action under uncertainty...

Precaution means taking action to protect human health and the environment against possible danger of severe damage.

- UNESCO Commission on the Ethics of Scientific Knowledge and Technology (COMEST), 2005

# Precautionary Principle

 Even remote risk for irreparable, morally unacceptable harm outweighs even likely benefits (safety clause)

Burden of proof falls on proponent of activity (*leadership* clause)



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Structure Processes Agreements Metrics

- What constitutes *irreparable*, morally unacceptable harm?
- Of the activities for which I am a proponent, what is the risk for irreparable, morally unacceptable harm?
- How do I determine and meet the proper burden of proof that irreparable, morally unacceptable harm is sufficiently unlikely to act?



# Thank You

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